



2026 Work Plan and Budget

The 2026 Work Plan and Budget serves as a guide to the activities necessary to support Grand Valley Power's business objectives of providing safe, reliable, and affordable electric energy for its members. The budget is developed by each department and is a projection of expected activity for the upcoming year based on economic trends, 2025 estimated actual results and anticipated developments and events.

Executive

Grand Valley Power's Chief Executive Officer manages the cooperative's business and operations and collaborates with the Board of Directors to establish the co-op's objectives and financial goals.

Accounting, Finance and Member Support

Accounting, Finance and Member Support assures the fiscal transparency and integrity of Grand Valley Power's financial activities. The department's eight staff members also oversee fiscal compliance obligations and report the co-op's finances to the board and leaders in support of decision making.

Engineering

The Engineering Department calculates power supply needs and designs Grand Valley Power's electricity distribution and transmission infrastructure to promote the efficient and reliable delivery of power. The department's nine staff members also implement and maintain mapping, metering and control systems.

Information Technology

Information Technology implements and supports technology that enhances operations and member engagement. The department's three staff members assure the security and integrity of co-op and member information.

Operations

The Operations Department constructs and maintains the cooperative's distribution and transmission infrastructure to promote the reliable delivery of power and ensure employee and public safety. The department's 17 staff proactively monitor the co-op's equipment and conduct preventive maintenance and vegetation management.

Purchasing and Warehouse

The Purchasing and Warehouse Department acquires and maintains a competitively priced inventory of materials necessary to sustain the cooperative's operations. The department's three staff members also maintain GVP facilities and grounds and coordinate capital improvements.

Human Resources

Human Resources supports Grand Valley Power's employment activities through the administration of compensation and benefits programs, policies, training, safety and wellness programs and recruitment and retention programs. The department staff member also maintains employee records.

Member Services and Communication

The Member Services and Communication Department communicates and engages with members and the public, focusing on cooperative, community, and industry events or issues.



2026 Overview of Key Financial Metrics

Margins

1. Operating margins will increase from \$2,255,329 to \$2,257,200.
2. Interest income for 2026 was calculated using < 3.0% composite rate.
3. Net margins will decrease from \$2,847,824 to \$2,724,025.

Loan Funds

We anticipate drawing loan funds in 2026.

Patronage Capital

The budget projects 2026 "Cash Back Credits" in the amount of 3.75% of total unretired patronage capital, within the range outlined in Grand Valley Power's Financial and Equity Management Policy. The Board of Directors will set the actual amount of any capital credit retirement.

Times Interest Earned Ratio - TIER

Net margins \$2,724,025 plus interest \$2,005,877 divided by interest \$2,005,877 = 2.36.

Operating Times Interest Earned Ratio - OTIER

Operating margins \$2,257,200 plus interest \$2,005,877 divided by interest \$2,005,877 = 2.13.

Debt Service Coverage - DSC

Net margins \$2,724,025 plus interest \$2,005,877 plus depreciation \$3,381,958 divided by principal and interest payments \$4,851,002 = 1.67.

Modified Debt Service Coverage - MDSC

Operating margins \$2,257,200 plus interest \$2,005,877 plus depreciation \$3,381,958 plus interest income \$145,825 plus cash patronage capital \$155,000 divided by principal and interest payments \$4,851,002 = 1.64. CFC loan covenant requires MDSC greater than or equal to 1.35.

Distribution Equity

(Total Margins & Equities minus Invest. in Assoc. Org.) divided by (Total Assets minus Invest. in Assoc. Org.)

Currently, GVP is budgeted to end 2026 at 38.55% Distribution Equity.

Equity Retention Ratio

Net Margins of \$2,724,025 plus interest expense of \$2,005,877 plus depreciation of \$3,381,958 minus budgeted capital credit retirement of \$1,322,599 divided by principal and interest payments of \$4,851,002 = 1.40. An Equity Retention Ratio greater than 1.00 indicates growth.

Safety Expenses

Excluding Labor: Operation safety expenses (i.e. first aid, DOT testing, fire protection, PPE, AEDs, ETC) \$46,205 + Safety Trainings & Construction (CREA, Education & Trainings, construction traffic control, ETC) \$435,527 = \$481,732



2026 Work Plan

Gross Margin

kWh Purchases and Sales

Estimated kWh purchases for 2027 are 267,580,088, an increase of 0.7% from the projected 2025 year-end. Power cost for 2026 is projected at \$21,503,290 or 80.4 mills per kWh. Sales volume for 2026 is projected to be 255,588,998 kWh, representing a 1.09% increase. Line loss is projected at 5%.

Revenue

Electric revenues are projected to increase by 3.49% from \$38,966,074 to \$40,327,648. The increase results from a 4% average rate in the Residential GS-TOU/D rate class that was restructured from our GS-TOU class.

Purchased Power

The total cost of purchased power for 2026 will increase by 3.05% from \$20,867,645 to \$21,503,290 before credits for PCA surplus adjustments are applied. The rise in costs is more significant for purchased power. However, the anticipated use of the Power Supply Surplus is expected to help offset these costs in 2026.

Breakdown of Changes in Purchased Power Costs

<u>Effects of Formula-Based Rate Changes</u>	<u>2026</u>	<u>2025</u>
Increase in kWh Rate	\$0.04163	\$0.03885
Increase in kW Rate	\$13.59	\$12.35
Increase in Ancillary kW Rate	\$1.6842	\$1.173835
Increase in Transmission kW Rate	\$6.554	\$5.398
Increase in Service and Facilities Fees	\$85,800.00	\$84,100.00
Decrease in Change in FERC Fee	\$0.00091	\$0.0011

Revenue Impact

Total operating revenue for 2026 increases in the amount of \$40,327,648. (Projected 1.5% increase in the number of members in the Residential GS-TOU/D rate class and a slower growth rate than in years past.)

Purchased Power Impact

Due to the changes in the formula-based rates listed above and the increased power purchases estimated for 2025, purchased power costs are projected to be \$665,645 more than the estimated actual power costs for 2025, before considering deferred revenue.

Gross Margin Impact

The effect of the revenue and purchased power cost impact will increase the 2026 gross margin by \$1,487,985.

2026 Budget Gross Margin

				2025 Est Act To 2025 Budget Variance		2026 Budget To 2025 Est Act Variance	Increase Decrease
		2025 Budget	2025 Est Act		2026 Budget		
Operating Revenues & Patronage Capital							
440.10	Residential Sales	27,125,158	27,197,891	0.27%	28,316,793	4.11%	1,118,901
441.00	Irrigation Sales	362,879	395,248	8.92%	397,742	0.63%	2,494
442.10	Commercial & Industrial Sales: Small	4,084,825	4,059,988	-0.61%	4,152,310	2.27%	92,322
442.20	Commercial & Industrial Sales: Large	7,102,512	7,108,725	0.09%	7,259,640	2.12%	150,915
444.00	Public Street & Highway Lighting	190,112	194,215	2.16%	191,496	-1.40%	(2,719)
447.20	Sales for Resale: Other	9,600	10,007	4.24%	9,667	-3.40%	(340)
Sub-Total: Electric Revenue		<u>38,875,086</u>	<u>38,966,074</u>	<u>0.23%</u>	<u>40,327,648</u>	<u>3.49%</u>	<u>1,361,573</u>
Miscellaneous Electric Revenue							
451.00	Miscellaneous Service Revenue	81,125	72,948	-10.08%	75,005	2.82%	2,057
454.00	Rent from Electric Property	<u>43,200</u>	<u>75,153</u>	<u>73.97%</u>	<u>75,153</u>	<u>0.00%</u>	<u>0</u>
Sub-Total: Miscellaneous Electric Revenue		<u>124,325</u>	<u>148,101</u>	<u>19.12%</u>	<u>150,158</u>	<u>1.39%</u>	<u>2,057</u>
Total: Operating Revenue & Patronage Capital		<u>38,999,411</u>	<u>39,114,175</u>	<u>0.29%</u>	<u>40,477,806</u>	<u>3.49%</u>	<u>1,363,630</u>
Purchased Power							
555.00	Purchased Power	20,784,525	20,867,645	0.40%	21,503,290	3.05%	635,645
557.00	Power Supply Expense*	<u>(600,000)</u>	<u>(240,000)</u>	<u>-60.00%</u>	<u>(1,000,000)</u>	<u>0.00%</u>	<u>(760,000)</u>
Total: Purchased Power		<u>20,184,525</u>	<u>20,627,645</u>	<u>2.20%</u>	<u>20,503,290</u>	<u>-0.60%</u>	<u>(124,355)</u>
Gross Margin		<u><u>\$18,814,886</u></u>	<u><u>\$18,486,530</u></u>	<u><u>-1.75%</u></u>	<u><u>\$19,974,515</u></u>	<u><u>8.05%</u></u>	<u><u>\$1,487,985</u></u>

* 557.00 Funds applied from the deferred Power Cost Surplus account.

2026 Budget Executive & Administration

	2025 Est Act To 2025			2026 Budget To 2025		
	<u>2025 Budget</u>	<u>2025 Est Act</u>	<u>Budget Variance</u>	<u>2026 Budget</u>	<u>Est Act Variance</u>	<u>Increase Decrease</u>
Total: Distribution Expense: Operations	13,100	13,100	0.00%	13,100	0.00%	0
Total: Customer Accounts Expense	60,000	60,000	0.00%	60,000	0.00%	0
Total: Administrative & General	1,374,045	1,236,302	-10.02%	1,471,530	15.99%	235,228
Total: Depreciation & Amortization	3,351,732	3,281,228	-2.10%	3,381,958	2.98%	100,730
Total: Tax Expense	721,821	740,513	2.59%	755,323	1.96%	14,810
Total: Interest on Long-Term Debt	1,904,282	1,850,743	-2.81%	2,005,877	7.73%	155,134
Total: Amortization of RUS Premium Payoff	52,868	52,868	0.00%	52,868	0.00%	0
Total: Interest Expense: Other	200	200	0.00%	200	0.00%	0
Total: Other Deductions	60,000	60,000	0.00%	60,000	0.00%	0
Total: Non-Operating Margins: Interest	200,000	167,480	-16.26%	145,825	-14.85%	(21,655)
Total: Other Non-Operating Income	21,500	20,600	-4.19%	21,000	1.90%	400
Total: Other Non-Operating Income	300,000	404,415	34.81%	300,000	-34.81%	(104,415)
 Total: Executive & Administrative	<u><u>7,016,549</u></u>	<u><u>6,702,459</u></u>	<u><u>-4.48%</u></u>	<u><u>7,334,031</u></u>	<u><u>8.61%</u></u>	<u><u>631,573</u></u>



Accounting, Finance, and Member Support 2026 Work Plan

Accounting, Finance, and Member Support ensure the fiscal transparency and integrity of Grand Valley Power's financial activities. The department's eight staff members also oversee fiscal compliance obligations and report the co-op's finances to the board and leaders to support decision-making.

2025 accomplishments include:

- Received a clean audit of Grand Valley Power's financial statements for the year ending Dec. 31, 2023, by independent auditor Kelso Lynch, PC, PA.
- Converting from two billing cycles to one will enhance our billing process for members to enable a more precise Power Cost Adjustment (PCA) charge.
- Implemented a Shared Savings Program to help convert our membership to paying by EFT and using paperless billing.
- The fewest accounts are being sent to collection, and the lowest uncollectable rate.
- Implementation of AP Workflow to assist all departments' payables.
- Continuing to provide hometown service to all members.

2026 Budget

- For 2025, the Accounting, Finance, and Member Support department has increased its budget due to rising labor costs, printing services, and applications for Capital Credits.

2026 Goals

- Establish and implement new paperless New Service agreements.
- Continue to have a clean audit and financial statements.
- Review all internal controls and create new internal financial policies and procedures.

2026 Staffing

The Chief Financial Officer currently leads the Accounting, Finance, and Member Support Department and has eight employees: one Manager of Accounting & Human Resources, one Member Support Supervisor, one General Accountant, one Accounting Specialist, and four Member Support Representatives.

Capital Expenditures

We have scheduled our Cost-of-Service Study to be used again for reviewing rates and providing education to staff and directors.

2026 Budget Accounting, Finance & Member Support

	2025 <u>Budget</u>	2025 <u>Est Act</u>	2025 Est Act To 2025 Budget Variance	2026 <u>Budget</u>	2026 Budget To 2025 Est Act Variance	Increase <u>Decrease</u>
Total: Customer Accounts Expense	702,007	698,312	-0.53%	737,512	5.32%	39,200
Total: Administrative & General	650,166	665,249	2.32%	698,904	4.82%	33,655
Total: Financial & Customer Accounting	<u>1,352,173</u>	<u>1,363,561</u>	<u>0.84%</u>	<u>1,436,416</u>	<u>5.07%</u>	<u>72,855</u>

2026 Capital Expenditures

Accounting, Finance & Member Support

	2025 <u>Budget</u>	2025 <u>EstAct</u>	2026 <u>Budget</u>
Cost of Service Study	<u>60,000</u>	<u>47,585</u>	<u>45,000</u>
Total	<u>60,000</u>	<u>47,585</u>	<u>45,000</u>



Engineering 2026 Work Plan

The Engineering Department designs Grand Valley Power's distribution and transmission infrastructure to promote the efficient and reliable delivery of power. The department's ten employees also implement and maintain geographic information systems (GIS), metering and advanced metering infrastructure (AMI), supervisory control and data acquisitions (SCADA), and Maintenance of Substations.

2025 accomplishments include:

- Our service planners provided designs for new line extensions and residential subdivisions, this year they created 420 Work Orders.
- GVP hired a Staff Engineer. He has been going to training and learning our system and work processes.
- Construction has been completed for the Highline Substation expansion project; this project will add a second power transformer for increased capacity. Construction will be completed in 2026.
- Construction on the A3 Feeder line was completed and energized. This line reduces the load on our A-6 Feeder and help GVP with future growth in the area.
- H-4 circuit has begun construction and may run into 2026.
- Our group Utilized drone technology on two occasions to pull wire across canyons. In the past we would have had to utilize a helicopter for this work.

2026 Budget

No significant budget changes are anticipated for 2026 compared to 2025. The capital projects listed below are included as approved in the current Construction Work Plan. These projects are necessary to meet the demands of new services and subdivisions, increase reliability, and to meet the goals of the Wildfire Mitigation Plan.

Projects

1. Update 38 existing Cap bank controller to more up to date controllers.
2. Reinsulate 3miles of 12.47kV line to 25 kV, D1 Circuit, South from interstate on 45 1/2 Rd
3. Install 500 Feet of 3Ø UG 1/0, as well as one Cabinet and PME
4. D1 Circuit, W Rd
5. Replace Steel conductor and with modern conductor.
6. Rebuild 1.6miles of 1Ø OH line with 3Ø OH 4/0ACSR U1 Circuit, along L Rd east of 15 Rd
7. Order 7.5/10.5 MVA power XFMR for Loma Sub
8. Relocate 1.37 miles of line 1Ø 4 ACSR, M-1 Circuit, ME 3/4 Rd Mesa Co
9. Replace 1 mile of 1Ø UG XLP wire with 1Ø UG 4 ACSR. L2 Circuit South on 11-8/10 starting at Q Rd
10. Rebuild 0.75 miles of 1Ø OH line with 3Ø OH 4/0ACSR, L3 Circuit along M rd. east of 12 1/4 Rd
11. Brookfield south growth project: Rebuild to 1Ø to 3Ø for future growth. Install 0.43miles of 477 ACSR A-5 Circuit, 21 rd. south of I road
12. Mesa Lakes Underground Alternative Project Clear ROW and Underground 1mile of 1Ø OH using 1/0 ACSR M3 Circuit, Near Mesa Lakes. -Preliminary surveying etc.

2026 Staffing

The Engineering Department has ten employees and is led by the Chief Operating Officer. The team consists of an Manager of Engineering, Distribution Design Supervisor, a staff engineer, three Service Planners, a Metering and Controls Technician, a Meter Repairman/Substation Technician, a GIS Analyst, and an Engineering Assistant.

Capital Expenditures

The 2026 budget includes funds for power quality equipment, GPS Data Collectors, and range finders.

2026 Budget Engineering

			2025 Est Act To 2025 Budget Variance	2026 Budget	2026 Budget To 2025 Est Act Variance	Increase Decrease
Total: Distribution Expense: Operations	826,455	821,911	-0.55%	878,912	6.94%	57,001
Total: Distribution Expense: Maintenance	8,300	0	0.00%	1,650	#DIV/0!	1,650
Total: Customer Accounts Operation Expense	6,872	0	0.00%	21,592	0.00%	21,592
Total: Customer Service & Informational Expense	64,780	103,022	59.03%	230,423	123.66%	127,401
Total: Administrative & General	27,896	9,918	-64.45%	10,225	3.09%	307
Total: Engineering	934,303	934,851	0.06%	1,142,802	22.24%	207,951

2026 Work Plan Engineering

The projects listed below are for services to new and exiting customers, special equipment, system improvements and major system improvements. These are projects are from the 2026-2029 Construction Work Plan.

	2025 Budget	2025 Est Actual	2026 Budget
Code 101 & 102 - Member Extensions	1,800,000	2,240,039	2,126,698
Code 602 - Increase Service Capacity	150,000	351,643	178,650
Code 702 - Security and Street Light Installations	90,000	779,010	100,000
Code 1600 - Miscellaneous Projects	150,000	581,327	626,644
Code 0000 - Retirement with Replacement	30,000	0	30,000
Special Equipment - Material:			
A) Code 601 - Meters	15,000	108,016	104,157
B) Code 601 - Transformers	550,000	450,000	566,500
C) Code 603 - Reclosers, Sectionalizers, Controls	200,000	203,535	200,000
D) Code 603 - Gang-Operated Switches	20,000	0	30,000
E) Code 604 - Regulators	190,000	0	462,000
F) Code 605 - Capacitors, Controls	25,000	0	190,000
Contributions	(2,000,000)	(2,672,070)	(2,126,698)
Sub-Total	1,220,000	2,041,500	2,487,951
System Improvements planned for 2026 are as follows:			
Code 606 - Ordinary Replacements - Poles, etc.	600,000	400,000	750,000
Code 607 - Other Replacements	250,000	102,751	250,000
Code 608 - Replace Underground Cable	250,000	199,844	200,000
Code 609 - Avian Protections	2,000	0	2,000
Code 704 - SCADA & Load Management	10,000	0	10,000
Code 705 - Advanced Metering Infrastructure - AMI	5,000	8,193	25,000
Code 707 - Wildfire Mitigation Projects	40,000	0	60,000
Code 1102-Transmisison Pole Replacements	195,052	0	178,500
Code 1103-Reconductor Transmission Line	0	0	0
Site Specific Projects:			
Code 217-B - A-3, Const new 3Ø UG 750 MCM circuit, 2 mi	2,000,000	2,778,939	0
Code 520 - Highline Sub, Install 7.5/10.5 MVA power xfmr (Eng only)	150,000	150,000	0
Code 520 - Highline Sub, Install 7.5/10.5 MVA power xfmr Construction	1,686,657	2,013,719	0
Code 367 - A-6, Replace 0.5 mi 3Ø #6A with 3Ø 477 ACSR	0	0	0
Code 372 - M-3, Replace 4 mi 1Ø #6A with 1Ø 1/0 URD (Eng only)	125,000	0	0
Code 218A - H4 Feeder Exit	300,000	130,000	0
Code 218B - 2.75 Mile OH tie to H-2 alternate feed to 32 rd.	600,000	580,000	20,000
Code 373 Rebuild 1.6 Miles of 1Ø OH line with 3Ø OH 4/0ACSR	0	0	246,513
Code 374 Rebuild 0.75 Miles of 1Ø OH line with 3Ø OH 4/0ACSR	0	0	196,915
Code 376 Brookfield south growth project: Rebuild to 1Ø to 3Ø for future	0	0	58,000
Code 380 Reinsulate 3miles of 12.47kV line to 25 kV	0	0	630,000
Code 382 Replace Steel conductor in Various Locations	0	0	125,000
Code 384 Replace 1 mile of 1Ø UG XLP wire with 1Ø UG 4 ACSR.	0	0	308,171
Code 385 Replace 4 Miles of #8 CWC with 1/0 URD	0	0	150,000
Code 386 Install 500 Feet of 3Ø UG 1/0, as well as one Cabinet and	0	0	86,201
Code 389 Relocate 1.37 miles of line 1Ø 4 ACSR	0	0	98,000
Code 521 Loma Sub	0	0	250,000
Total Construction	7,433,709	8,404,946	6,132,251

2026 Capital Expenditures Engineering

	2025 <u>Budget</u>	2025 <u>EstAct</u>	2026 <u>Budget</u>
Capitalized Labor	649,164	648,988	674,948
Overhead	<u>428,448</u>	<u>429,882</u>	<u>438,716</u>
Sub-Total	<u>1,077,612</u>	<u>1,078,870</u>	<u>1,113,663</u>
Miscellaneous Engineering Equipment	3,000	3,000	3,000
Meter Test Unit	7,000	0	0
Meter Test Board	56,000	40,000	0
Service Planner Vehicles (2)	100,000	100,000	0
GPS Data Collectors	26,000	0	26,000
Power Quality Equipment	0	0	35,000
Drone	0	0	15,000
IR equipment	0	0	3,000
Range Finders	<u>0</u>	<u>0</u>	<u>5,000</u>
Sub-Total	<u>192,000</u>	<u>143,000</u>	<u>87,000</u>
Total	<u><u>1,269,612</u></u>	<u><u>1,221,870</u></u>	<u><u>1,200,663</u></u>



Operations

2026 Work Plan

The Operations Department constructs and maintains the cooperative's distribution and transmission infrastructure to ensure the reliable delivery of power and to promote employee and public safety. The department's 17 staff proactively monitor the co-op's equipment and conduct preventive maintenance, vegetation management, and wildfire mitigation.

2025 Accomplishments:

1. Completed more than six years without a lost-time accident.
2. Collaborated with incident command during the Turner Gulch wildfire to ensure the Unaweep Canyon and Gateway members maintained power while reducing risks to GVP infrastructure.
3. Constructed a new Adobe Sub feeder A3 along Highway 6 and 50 and 23 Road.
4. Provided mutual aid assistance to WREA following the Lee and Elk fires.
5. Completed the first two phases of a new Highline Sub feeder H4, north of I-70 near 31 Road.
6. Rebuilt and realigned a feeder line along 19 Road from Highway 6 and 50 to J 2/10 Road for road widening and development.
7. Refocused efforts on wildfire mitigation with a comprehensive approach, including a new vegetation management contract, equipment upgrades, and technology to help identify and reduce ignition sources in high-risk areas.
8. Developed and implemented new framing specifications with help from the Engineering department to enhance safety on OCR framing for linemen in the field.

2026 Budget:

For 2026, Operations has increased its budget due to cost increases in transportation, labor, and increased efforts on wildfire mitigation and vegetation management. The Operations Department has established a Fleet Management program to help manage the fleet with additions of stock and/or used equipment in 2025 and will continue to use and administer this program in 2026 to contain costs.

2026 Goals:

Operations will continue in efforts to provide total quality service to our customers by promptly responding to outages and focusing on timely completion of line extensions. Wildfire Mitigation and Vegetation Management will continue to be a focal point in 2026. Grand Valley Power is scheduled to complete a RESAP inspection in 2026.

2026 Staffing:

The Operations Department has 17 staff members, including the COO, Operations Superintendent, Contractor & Operations Support Coordinator, one Apprentice System Operator position, two working Foremen, four Journeyman Crew Lineman, two Apprentice Linemen, four Servicemen, and one Line-Patrol person. The department is currently operating with one vacant journeyman lineman position which it anticipates filling in the first quarter of 2026. The department benefits from the services of the Safety & Compliance Coordinator who is also contracted with White River Electric. No retirements are anticipated in 2026.

Outside training and education will be provided by Rocky Mountain Meter School, Mesa Hot Line School, Cody Hot Line School, CREA education courses offered at various locations across the state, and CREA Job Safety and Training onsite. The department will reorganize the Apprenticeship Committee in 2026, which oversees and administers the training for GVP's two apprentice linemen and the system operator.

Capital Expenditures:

Two new pickups will be purchased to replace the Operations Superintendent and Line Patrolman vehicles in 2026. One large bucket truck is scheduled to be replaced in 2026, and the department will look to purchase a used truck when it becomes available. Beginning in the second quarter, we will put together a proposal to purchase a high voltage demonstration trailer that will include the possibility of co-branding from partners such as Guzman Energy, Asplundh, etc. and bring the proposal before the board by the third quarter. A new small bucket truck for the servicemen will be ordered in 2026 but will not be delivered or budgeted until 2027.

2026 Budget Operations

	2025 <u>Budget</u>	2025 <u>Est Act</u>	2025 Budget To 2025 Est Act <u>Variance</u>	2026 <u>Budget</u>	2026 Budget To 2025 Est Act <u>Variance</u>	Increase <u>Decrease</u>
Total: Transmission Expense	43,040	57,475	33.54%	41,450	-27.88%	(16,025)
Total: Distribution Expense: Operations	2,207,444	2,293,682	3.91%	2,346,509	2.30%	52,827
Total: Distribution Expense: Maintenance	1,403,382	1,192,674	-15.01%	1,460,835	22.48%	268,161
Total: Customer Accounts Expense	4,900	3,804	-22.36%	4,604	21.03%	800
Total: Administrative & General	281,180	472,957	68.20%	428,304	-9.44%	(44,653)
Total: Other Deductions	3,920	0	-100.00%	3,920	0.00%	3,920
Total: Operations	<u>3,943,866</u>	<u>4,020,591</u>	<u>1.95%</u>	<u>4,285,622</u>	<u>6.59%</u>	<u>265,031</u>

2026 Capital Expenditures Operations

	2025 <u>Budget</u>	2025 <u>EstAct</u>	2026 <u>Budget</u>
Capitalized Labor	1,256,203	1,201,582	1,299,820
Labor Capitalized for Special Equipment Installation	73,842	73,281	76,582
Overhead	829,094	800,125	844,883
Transportation	<u>542,458</u>	<u>456,821</u>	<u>501,582</u>
Sub-Total	<u>2,701,597</u>	<u>2,531,809</u>	<u>2,722,867</u>
Tools	4,000	0	0
Battery Operated Compression Tools - 2	8,000	0	0
Two Way Radio (new) and replacement.	4,000	0	0
Replacement of aerial and pole fall restraint	2,000	0	0
New Bumper for Safety Pickup	0	0	2,000
High Voltage Demonstration Trailer	0	0	60,000
New Pickup to replace unit 112	0	0	60,000
New Pickup to replace unit 115	0	0	60,000
Used Large Crew Bucket Truck to replace unit 110	0	0	185,000
Used Large Crew Bucket Truck to replace unit 103	166,000	159,000	0
Used Digger Truck to replace unit 57	198,000	175,900	0
New Bucket Truck to replace unit 109	255,000	249,427	0
New Bucket Truck to replace unit 111	<u>255,000</u>	<u>104,900</u>	<u>0</u>
Sub-Total	<u>892,000</u>	<u>689,227</u>	<u>367,000</u>
Total	<u><u>3,593,597</u></u>	<u><u>3,221,036</u></u>	<u><u>3,089,867</u></u>



Power Supply 2026 Work Plan

The Power Supply Department develops relationships and maintains contracts that ensure the availability of electricity from power supply companies, meeting the energy needs of Grand Valley Power's members in a reliable, safe, and cost-effective manner while adhering to ethical, legal, and environmental considerations.

2025 accomplishments include:

- Completed a new Purchase Power Agreement (PPA) with Redlands Water and Power for 1.4MW of energy from a locally produced hydroelectric system
- Strengthened relationships with generation and transmission providers in Colorado to assist GVP in finding ways to control costs.

2026 Goals

- Continue to negotiate a contract for the transmission of power to Grand Valley Power's distribution system and manage continued legal issues surrounding our transition away from Xcel Energy. Continue efforts to secure grant funding to reduce power costs, along with beginning construction on the grants already awarded to GVP.
- Work with Redlands Water and Power to procure carbon-free power from their hydroelectric facility. These efforts will assist with GVP's goal of providing local carbon-free energy.
- Review other power supply and transmission opportunities.

2025 Staffing

The Power Supply Department is currently staffed with 10% of labor and overhead from the CEO, and 20% from the CFO.

Capital Expenditures

N/A.

2026 Budget Power Supply

			2025 Est Act To 2025 Budget Variance		2026 Budget To 2025 Est Act Variance	Increase Decrease
	2025 Budget	2025 Est Act		2026 Budget		
Total: Administrative & General	<u>242,053</u>	<u>140,979</u>	<u>-41.76%</u>	<u>184,000</u>	<u>23.38%</u>	<u>43,021</u>
Total: Power Supply	<u><u>242,053</u></u>	<u><u>140,979</u></u>	<u><u>-41.76%</u></u>	<u><u>184,000</u></u>	<u><u>23.38%</u></u>	<u><u>43,021</u></u>



Information Technology

2026 Work Plan

Information Technology implements and supports technology that enhances operations and member engagement. The department's three staff members assure the security and integrity of co-op and member information. Specific functions include support for GVP employees in the proficient operation and use of business applications; management of software purchases, licenses and maintenance contracts; prevention and training of cybersecurity issues and initiatives; work with GVP departments to design and implement technology solutions that enhance member service; provide security solutions for GVP headquarters and technical support for GVP website; and maintain proficiency in security, networking, computing, software, and business devices.

2025 accomplishments include:

- The IT department has completed the requirements for level 2 of the NRECA Co-op Cyber Goals Program. Level 1 and level 2 contain a total of 20 cyber security goals designed to improve the protection of an organization from cybercrime. The goals have been met, but there will be a continuous effort to improve our security measures and to build a security culture throughout the organization.
- Completed the engagement with a 3rd party to perform a GVP network penetration test and vulnerability assessment.
- IT performed an IT Needs Assessment for Redlands Water and Power to provide a path for them to be compliant with current information security requirements and overall network security measures.
- Implemented a new HVAC management system that replaced an aging and insecure HVAC management solution. IT also worked with our information security provider to improve the detection of HVAC vulnerabilities.
- To meet the Microsoft Windows 10 end of life deadline, all GVP Windows 10 systems were successfully upgraded to Windows 11 Professional.
- Acquired the NISC AI Assistant module for use as an internal AI assistant for GVP employees to utilize for easier access to internal documentation and NISC resources.
- Provided the yearly Payment Card Industry Data Security Standards (PCI-DSS) training that demonstrates compliance with PCI-DSS standards.
- The IT department added Starlink as a secondary Internet circuit in order to provide critical system access to the Internet during an outage to the primary Lumen circuit.
- Starlink Mobile was activated on the Operations Safety Truck and initial testing has shown excellent results. A single Starlink Mini mounted on a vehicle can provide Wi-Fi to a crew of four workers in nearly any location. Over the next few months, we will determine if Starlink could be a safe and cost-effective replacement for more GVP vehicles currently using cellular connectivity.
- Applied critical security patches on SonicWall firewalls, Veeam backup solution, and the SkyHelm Fortigate security appliance to maintain a secure IT infrastructure.
- Attended CREA sponsored Information Technology meetings to collaborate with other Colorado co-ops regarding common issues to address or solutions to implement.
- Improved the remote access security of the network by removing the previously existing ability of any GVP account to access the secure VPN. This was restricted to a handful of monitored accounts.
- Reviewed and renewed the CyberRisk insurance to \$2.5 Million dollars to maintain pace with industry risks.
- Implemented the Verkada AI components of the building access control and video surveillance system.
- Rolled out OneDrive and OneDrive Ransomware protection to all employees and provided in-person training sessions on the daily use of OneDrive.

- Implemented FMAudit to accurately measure the consumables used by our printers. Historically, the amount charged to GVP monthly was based on an "estimated use" calculation.

2026 Budget

The 2026 IT budget reflects several new projects for 2026. Multiple systems have reached their anticipated end of life and are in need of being replaced with new technology. The information below reflects the anticipated projects we can complete during 2026. The projects for 2026 focus on key components of our network or infrastructure that need to be brought up to date so they can provide a solid solution for a number of years. The IT budget spreadsheet "IT Capital Expenditure" tab contains the projects and their priority.

2026 Goals

- Replace existing network firewalls with new FortiGate 121G units.
- Replace multiple desktop computers in accordance with our equipment sustainability timeline.
- Add Starlink to trucks with two Starlink Minis per crew (9 total).
- Upgrade NISC Linux servers and replace COBOL language on NISC systems.
- Complete NISC invoice redesign.
- Implement NISC AI Assistant.
- Upgrade building WiFi master and access points to WiFi 7 standard.
- Replace virtual server environment with new solution from Dell.
- Replace three UPS units in the network racks.
- Add Verkada security cameras to selected substations.
- Implement Verkada visitor check-in system.
- Replace the Boardroom sound and video system with a current solution.

2026 Staffing

The Information Technology Department is staffed for 2026 by the Director of Information Technology, an Information Systems and Support Administrator, and a Network Administrator.

Capital Expenditures

\$15,394 (one time cost) \$300.00 (monthly cost) The two primary network firewalls are up for replacement and will be replaced with two new firewalls that are capable of supporting current services, proactively detecting threats, and provide secure remote access. In addition, the new firewalls will be a model that is more familiar to SkyHelm. Therefore, configuration and support during a security incident will be improved.

\$62,000 (including 5 years of support) Virtual Server Environment replacement. Our virtual server environment is due for replacement. Modern day servers typically run in a virtual environment allowing many virtual servers to run on a single, powerful physical server. Ultimately, this approach is much more financially sound than purchasing individual physical servers as done is the past.

\$50,000 Verkada additional video security cameras (Not all sites are critical so this number may be reduced.)

\$25,200 for the three Uninterruptible Power Supply units in the server room. These are original equipment and need to be replaced with current units.

\$21,000 Board Room Audio Visual system replacement.

\$25,000 Replace outdated building wireless network with current WiFi 7 solution.

Other Expenses

\$24,000 Computers and monitors are up for replacement at (5 year replacement cycle)

\$2,000 Laptop for Matt Mason (Drone Licensing and Footage)

\$1,000 IT clothing GVP branded.

\$8,000 Verkada visitor check-in system.

Apple iPad replacements \$6,000

Internet Expenses

In order to provide reliable connectivity for crews at any remote location, a total of nine Starlink Mini devices would cost \$4,400 for the equipment (one time) and \$65/month for each unit. We would also be able to consider discontinuing the cellular service for the individual iPads because they would connect to Starlink in the field via WiFi.

Software

\$1,500 / year ChatGPT Teams for 5 GVP users.

\$207.22 / month NISC Price increase to Software Package Rate increase 1/1/2026.

\$418 / month NISC AI Assistant (started in October of 2025)

\$4,000 / year Virtual Environment Software Support to run on the Dell Hardware reflected above in Capital Expenditures. (This replaces existing VMware support costs.)

Repairs / Replacement

Desktop repairs/replacement upon failure \$2,500.

Desktop monitor replacements \$1,500.

2026 Budget Information Technology

	2025 <u>Budget</u>	2025 <u>Est Act</u>	2025 Budget To 2025 Est Act Variance	2026 <u>Budget</u>	2026 Budget To 2025 Est Act Variance	Increase <u>Decrease</u>
Total: Distribution Expense: Operations	193,876	121,927	-37.11%	89,800	-26.35%	(32,127)
Total: Customer Accounts Expense	291,886	215,153	-26.29%	401,449	86.59%	186,296
Total: Administrative & General	659,480	530,225	-19.60%	676,641	27.61%	146,416
Total: Information Technology	<u>1,145,242</u>	<u>867,305</u>	<u>-24.27%</u>	<u>1,167,891</u>	<u>34.66%</u>	<u>300,586</u>

2026 Capital Expenditures Information Technology

	2025	2025	2026
	<u>Budget</u>	<u>EstAct</u>	<u>Budget</u>
CyberSecurity Penetration Test	16,000	16,000	0
Engineering Desktop Replacements	19,000	19,885	0
Replacement Server Room UPS	6,000	6,000	0
iMac Replacement	2,600	2,725	0
IT Desktop Replacement	2,600	2,252	0
Apple iPad Replacements	3,000	3,000	0
Primary Network Firewall Replacements	0	0	15,395
Replacement Server Room UPS Units	0	0	25,200
Virtual Server Environment Replacement	0	0	62,000
Verkada substation video cameras and install	0	0	50,000
Wireless Network solution replacement	0	0	25,000
Audio Visual Board Room Replacement	0	0	21,000
Monitor Replacements	1,000	0	0
Total	<u>50,200</u>	<u>49,862</u>	<u>198,595</u>



Purchasing and Warehouse 2026 Work Plan

Purchasing and Warehouse acquires and maintains a competitively priced inventory of materials necessary to sustain the cooperative's operations. The department's three staff members also maintain GVP facilities and grounds, ensure their regulatory compliance, and coordinate capital improvements.

2025 accomplishments include:

- Installed a fence with a gate around the west lot.
- Purchased Hyster 60R Forklift.
- Installed culvert and road base for contractor parking.
- Upgraded the HVAC system with a Carrier I-VU Pro Web system.
- Saved over 30K by putting exterior lights on a photocell instead of replacing the lighting panel.
- LED lights installed in all fixtures, inside and outside.
- Refinished Willie Wiredhand.
- Resealed warehouse roof.
- The warehouse exceeded all requirements by Federated Insurance.
- A Net inventory variance of under \$86.
- Maintained adequate inventory levels during continuing supply chain issues.

2026 Budget

Purchasing and Warehouse have made small increases to the 2025 budget across the board due to inflation.

2026 Goals

The Purchasing and Warehouse Department will secure, maintain, and deliver to operations personnel all materials required in connection with the Engineering and Operations Department's activities as outlined in the 2026 Work Plan. Purchasing will solicit bids to ensure materials costs are competitive. A purchase order processing system is in place to provide appropriate financial controls. Materials will be pulled as scheduled for jobs released to the Operations Department. Warehouse personnel will also receive and process salvage and junk materials that are returned to the warehouse. Regulatory compliance activities will include record keeping for material safety data sheets (SDS) for hazardous materials and underground fuel storage tanks. The department will continue to have changed-out transformers tested at Solomon and process and arrange for the disposal of PCB-contaminated materials.

2026 Staffing

The department is staffed by the Warehouse & Facilities Supervisor, one Warehouseman, and one Warehouse/Facilities Technician.

Capital Expenditures

Purchasing and Warehouse have budgeted 2026 funds for

- Gravel portion of the west lot in front of the building.
- Extend culvert and gravel for contractor parking.
- Install lights on existing poles in the west lot.
- Bullet-resistant glass for the lobby.
- Graham International wire coiling Machine.
- Mobile Trak for Special Equipment Inventory.
- Transition and winter plate for swamp coolers.
- Replace leaking fittings in the geothermal loop.

2026 Budget Purchasing, Materials, & Compliance

	2025 <u>Budget</u>	2025 <u>Est Act</u>	2025 Est Act To 2025 Budget Variance	2026 <u>Budget</u>	2026 Budget To 2025 Est Act Variance	Increase <u>Decrease</u>
Total: Distribution Expense: Maintenance	116,000	146,532	26.32%	150,000	2.37%	3,468
Total: Administrative & General	283,550	298,706	5.35%	297,772	-0.31%	(969)
Total: Purchasing, Materials, & Compliance	<u>399,550</u>	<u>445,238</u>	<u>11.43%</u>	<u>447,772</u>	<u>0.57%</u>	<u>2,499</u>

2026 Capital Expenditures Purchasing, Materials, & Compliance

	2025 <u>Budget</u>	2025 <u>EstAct</u>	2026 <u>Budget</u>
Labor	209,845	198,988	218,925
Overhead	<u>138,498</u>	<u>131,332</u>	<u>142,301</u>
Sub-Total	<u>348,343</u>	<u>330,320</u>	<u>361,226</u>
Upgrade HVAC System	20,000	18,151	0
Fence in the back lot and install one gate	32,000	31,084	0
Replace Toyota Forklift (needs 5k repair)	33,000	39,227	0
Gravel Part of Back Lot	20,000	24,235	0
Refinish Willie Wired Hands	5,000	5,000	0
Crack Seal Spring and Fall	4,000	0	4,000
Reseal Warehouse Roof	2,000	5,735	0
Replace Lights on Warehouse with LED	2,000	1,839	0
LCP Lighting Panel	35,000	1,644	0
Replace Lights in Building with LED	2,000	2,416	0
Gravel portion of west lot in front of building	0	0	40,000
Extend culvert and gravel for contractor parking	0	0	25,000
Bullet Resistant Glass installed in lobby	0	0	40,000
Install lights on existing poles in west lot	0	0	10,000
Wire coiling machine	0	0	10,000
Mobile Trak for special equipment inventory	0	0	4,000
Transition and winter plate for swamp coolers	0	0	3,600
Replace leaking fittings on geothermal loop	0	0	6,000
Replace water heater with 2 tankless type	0	0	15,000
Sub-Total	<u>155,000</u>	<u>129,331</u>	<u>157,600</u>
Total	<u><u>503,343</u></u>	<u><u>459,651</u></u>	<u><u>518,826</u></u>



Human Resources

2026 Work Plan

Human Resources supports Grand Valley Power's employment activities by administering compensation and benefits programs, policies, training, safety and wellness programs, and recruitment and retention programs. The department staff member also maintains employee records.

2025 Employee Summary

- Internal Position Change of 9 employees
- Addition of bargaining unit employee – 1
- Addition of exempt position – 3
- Onboard of 6 new employees
- Separation of 3 employees

2025 Employee Events

- Lineman Appreciation
- LDR Leadership Training
- CREA & NRECA Continuing Education and Training
- Christmas Party
- Summer Picnic

2026 Goals

- Monitor employee wages and benefits to ensure GVP remains competitive in recruiting and retaining quality employees.
- Elevate employees to increase engagement, satisfaction, and performance.
- Evaluate alternative training opportunities to expand employee education.

2025 Staffing

Human Resources is led by the Chief Financial Officer with administrative and compliance requirements met by the Manager of Accounting and Human Resources and the new position of Safety and Compliance Coordinator.

Capital Expenditures

No large capital expenditures are planned for 2026.

2026 Budget Human Resources

	2025 <u>Budget</u>	2025 <u>Est Act</u>	2025 Est Act To 2025 Budget <u>Variance</u>	2026 <u>Budget</u>	2026 Budget To 2025 Est Act <u>Variance</u>	Increase <u>Decrease</u>
Total: Administrative & General	<u>303,462</u>	<u>273,174</u>	<u>-9.98%</u>	<u>446,371</u>	<u>38.80%</u>	<u>98,398</u>
Total: Human Resources	<u><u>303,462</u></u>	<u><u>273,174</u></u>	<u><u>-9.98%</u></u>	<u><u>446,371</u></u>	<u><u>38.80%</u></u>	<u><u>98,398</u></u>



Member Services and Communication 2026 Work Plan

The Member Services and Communication Department communicates and engages with members and the public, focusing on cooperative, community, and industry events or issues. The scope of the department's activities includes messaging and outreach highlighting the cooperative business model, GVP's mission and values, operations and financial activities, environmental concerns, legislative and policy issues, and community and economic development. The department anticipates and responds to the needs of members.

2025 departmental accomplishments include:

- Planned and implemented a strategic communication plan for Shared Savings marketing program.
- Planned and implemented a strategic communication plan for rate restructure adding demand.
- Supported the agreement with Redlands Water and Power Co. to purchase hydropower.
- Sponsored/participated in community events, including Toys for Tots, Parade of Lights, Mesa County Safety Fair, Glade Park Wildfire Prevention Day, Movies in the Park, and the Fruita Truck or Treat.
- Planned, coordinated and managed the Annual Membership Meeting, including communication, venue, food service, member incentives and presentation technology for 525 attendees.
- Administered GVP's director elections, including candidate communication and the distribution of information to members and coordination of Supervisory Election Committee activities and ballot tabulation.
- Received three national communication and five state awards. National: Gold awards for Annual Report and Small Special Publication and Silver for Graphic Design. State: Best Industry Article, Best Community Story, Best Safety Article, and Best Photo.
- Exceeded 2,339 Facebook followers (all organic) in 2025, an approximately 10% increase over 2024. Our most engaging posts of 2025 were all about assisting WREA after the wildfires: August 15 with a 4,957 reach, August 11 with a 4,880 reach and September 11 with a 2,912 reach.
- Administered the Scholarship program and awarded \$22,000 to local, young adults. Marketing doubled the number of scholarship applications received. Launched the new Matt Williams STEM scholarship.
- Worked with employees to raise \$20,000 for nonprofits through Pat Kanda Memorial Golf Tournament.

2026 Budget

For 2026 we anticipate typical inflationary increases. We expect to hold a family-friendly member event in October.

2026 Goals

- Redesign gvp.org with a focus on an intuitive user interface and navigation.
- Develop a new member journey for email and paper delivery.
- Sponsor and participate in community events with an emphasis on serving GVP members.
- Continue to align systems to ensure efficient communication with members across multiple channels.
- Evaluate and revise Grand Valley Power's outage and emergency communications and response.

2026 Staffing

Member Services and Communication is staffed by the Director of Member Services and Communication and the Communication Specialist.

Capital Expenditures

None in 2026.

Solar Farm/Highline billboard replaced in 2025.

2026 Budget Member Services

	2025 <u>Budget</u>	2025 <u>Est Act</u>	2025 Est Act To 2025 Budget <u>Variance</u>	2026 <u>Budget</u>	2026 Budget To 2025 Est Act <u>Variance</u>	Increase <u>Decrease</u>
Total: Consumer Accounts Expense	9,840	16,373	66.39%	0	-100.00%	(16,373)
Total: Consumer Service and Informational Expense	964,520	411,635	-57.32%	360,743	-12.36%	(50,892)
Total: Administrative and General Expense	445,170	462,541	3.90%	448,761	-2.98%	(14,272)
Total: Other Deductions	12,000	12,000	0.00%	12,000	0.00%	0
Total: Member Services	<u>1,431,530</u>	<u>902,549</u>	<u>-36.95%</u>	<u>821,504</u>	<u>-8.98%</u>	<u>(81,538)</u>

2026 Capital Expenditures Member Services

	2025 <u>Budget</u>	2025 <u>Est Act</u>	2026 <u>Budget</u>
Solar Farm (Code 1201) - Total Costs	0	0	0
Solar Farm (Code 1201) - Less Contributions	<u>0</u>	<u>0</u>	<u>0</u>
Net Solar Farm Costs	<u>0</u>	<u>0</u>	<u>0</u>
 Trophy Case and Hallway Displays	 2,100	 2,200	 0
Solar Farm / I-70 Sign	8,000	7,500	0
M.S. Cubicle Redesign (including standing desk)	5,000	6,840	0
 Total Capital Expenditures	 <u><u>15,100</u></u>	 <u><u>16,540</u></u>	 <u><u>0</u></u>

2026 Donated Capital Member Services

	2025	2025	2026
	<u>Budget</u>	<u>Est Act</u>	<u>Budget</u>
Scholarships	20,500	22,000	23,500
Youth Tour & Camp	5,500	4,100	5,500
Colorado River District - Shoshone	50,000	0	50,000
GJEP	10,000	10,000	10,000
Pat Kanda CHS	0	500	500
Director Education	15,000	1,665	15,000
Employee Education	50,000	49,056	50,000
Charitable Gifts	20,000	15,783	20,000
Total Capital Expenditures From Donated Capital	<u>121,000</u>	<u>103,105</u>	<u>124,500</u>
Total Capital Expenditures	<u>171,000</u>	<u>103,105</u>	<u>174,500</u>

2026 Budget Statement of Operations

	2025 Budget	2025 Est Act	2025 %	2026 Budget	2026 %	Increase (Decrease)
Operating Revenue & Patronage Capital	<u>39,269,394</u>	<u>39,114,175</u>	<u>100.00%</u>	<u>40,477,806</u>	<u>100.00%</u>	<u>1,363,630</u>
Purchased Power	20,184,525	20,627,645	52.74%	20,503,290	50.65%	(124,355)
Transmission Expense	43,040	57,475	0.15%	41,450	0.10%	(16,025)
Distribution Expense: Operations	3,236,322	3,250,619	8.31%	3,328,320	8.22%	77,702
Distribution Expense: Maintenance	1,527,682	1,339,206	3.42%	1,612,485	3.98%	273,279
Customer Accounts Expense	1,074,843	993,642	2.54%	1,225,157	3.03%	231,515
Customer Service & Information	1,029,300	514,658	1.32%	591,166	1.46%	76,508
Administrative & General	<u>4,255,833</u>	<u>4,090,050</u>	<u>10.46%</u>	<u>4,662,510</u>	<u>11.52%</u>	<u>572,460</u>
Total Operations & Maintenance	<u>31,351,544</u>	<u>30,873,294</u>	<u>78.93%</u>	<u>31,964,379</u>	<u>78.97%</u>	<u>1,091,085</u>
Depreciation & Amortization	3,351,732	3,281,228	8.39%	3,381,958	8.36%	100,730
Tax Expense: Property	721,821	740,513	1.89%	755,323	1.87%	14,810
Interest on Long-Term Debt	1,904,282	1,850,743	4.73%	2,005,877	4.96%	155,134
Interest Expense: Other	200	200	0.00%	200	0.00%	0
Amortization of RUS Premium Payoff	52,868	52,868	0.14%	52,868	0.13%	0
Other Deductions	<u>60,000</u>	<u>60,000</u>	<u>0.15%</u>	<u>60,000</u>	<u>0.15%</u>	<u>0</u>
Total Cost of Electric Service	<u>37,442,448</u>	<u>36,858,846</u>	<u>94.23%</u>	<u>38,220,605</u>	<u>94.42%</u>	<u>1,361,759</u>
Patronage Capital & Operating Margins	<u>1,826,946</u>	<u>2,255,329</u>	<u>5.77%</u>	<u>2,257,200</u>	<u>5.58%</u>	<u>1,871</u>
Non-Operating Margins: Interest	200,000	167,480	0.43%	145,825	0.36%	(21,655)
Non-Operating Margins: Other	21,000	20,600	0.05%	21,000	0.05%	400
Capital Credits & Patronage Dividends	<u>300,000</u>	<u>404,415</u>	<u>1.03%</u>	<u>300,000</u>	<u>0.74%</u>	<u>(104,415)</u>
Total Patronage Capital or Margins	<u><u>2,347,946</u></u>	<u><u>2,847,824</u></u>	<u><u>7.28%</u></u>	<u><u>2,724,025</u></u>	<u><u>6.73%</u></u>	<u><u>(123,799)</u></u>

2026 SUMMARY

Capital Expenditures by Department

	2025 Budget	2025 Est Act	2026 Budget
Engineering:			
Miscellaneous Engineering Equipment	3,000	3,000	3,000
Meter Test Unit	7,000	0	0
Meter Test Board	56,000	40,000	0
Service Planner Vehicles (2)	100,000	100,000	0
GPS Data Collectors	26,000	0	26,000
Power Quality Equipment	0	0	35,000
Drone	0	0	15,000
IR equipment	0	0	3,000
Range Finders	0	0	5,000
Sub-Total	192,000	143,000	87,000
Finance:			
Cost of Service Study	60,000	47,585	60,000
Sub-Total	60,000	47,585	60,000
Operations:			
Tools	4,000	0	0
Battery Operated Compression Tools - 2	8,000	0	0
Two Way Radio (new) and replacement.	4,000	0	0
Replacement of aerial and pole fall restraint	2,000	0	0
New Bumper for Safety Pickup	0	0	2,000
New Pickup to replace unit 112	0	0	60,000
High Voltage Demonstration Trailer	0	0	60,000
New Pickup to replace unit 115	0	0	60,000
Used Large Crew Bucket Truck to replace unit 110	0	0	185,000
Used Large Crew Bucket Truck to replace unit 103	166,000	159,000	0
Used Digger Truck to replace unit 57	198,000	175,900	0
New Bucket Truck to replace unit 109	255,000	249,427	0
New Bucket Truck to replace unit 111	255,000	104,900	0
Sub-Total	892,000	689,227	367,000
Information Technology:			
CyberSecurity Penetration Test	16,000	16,000	0
Engineering Desktop Replacements	19,000	19,885	0
Replacement Server Room UPS	6,000	6,000	0
iMac Replacement	2,600	2,725	0
IT Desktop Replacement	2,600	2,252	0
Apple iPad Replacements	3,000	3,000	0
Primary Network Firewall Replacements	0	0	15,395
Replacement Server Room UPS Units	0	0	25,200
Virtual Server Environment Replacement	0	0	62,000
Verkada substation video cameras and install	0	0	50,000
Wireless Network solution replacement	0	0	25,000
Audio Visual Board Room Replacement	0	0	21,000
Monitor Replacements	1,000	0	0
Sub-Total	50,200	49,862	198,595

2026 SUMMARY

Capital Expenditures by Department

	<u>2025 Budget</u>	<u>2025 Est Act</u>	<u>2026 Budget</u>
Purchasing:			
Upgrade HVAC System	20,000	18,151	0
Fence in the back lot and install one gate	32,000	31,084	0
Replace Toyota Forklift (needs 5k repair)	33,000	39,227	0
Gravel Part of Back Lot	20,000	24,235	0
Refinish Willie Wired Hands	5,000	5,000	0
Crack Seal Spring and Fall	4,000	0	4,000
Reseal Warehouse Roof	2,000	5,735	0
Replace Lights on Warehouse with LED	2,000	1,839	0
LCP Lighting Panel	35,000	1,644	0
Replace Lights in Building with LED	2,000	2,416	0
Gravel portion of west lot in front of building	0	0	40,000
Extend culvert and gravel for contractor parking	0	0	25,000
Bullet Resistant Glass installed in lobby	0	0	40,000
Install lights on existing poles in west lot	0	0	10,000
Wire coiling machine	0	0	10,000
Mobile Trak for special equipment inventory	0	0	4,000
Transition and winter plate for swamp coolers	0	0	3,600
Replace leaking fittings on geothermal loop	0	0	6,000
Replace water heater with 2 tankless type	0	0	15,000
Sub-Total	<u>155,000</u>	<u>129,331</u>	<u>157,600</u>
Member Services:			
Solar Farm (Code 1201) - Total Costs	0	0	0
Solar Farm (Code 1201) - Less Contributions	0	0	0
Trophy Case and Hallway Displays	2,100	2,200	0
Solar Farm / I-70 Sign	8,000	7,500	0
M.S. Cubicle Redesign (including standing desk)	5,000	6,840	0
Sub-Total	<u>15,100</u>	<u>16,540</u>	<u>0</u>
Total	<u><u>1,364,300</u></u>	<u><u>1,075,545</u></u>	<u><u>870,195</u></u>

2026 Summary Capital Expenditures

	2025 Budget	2025 Est Act	2026 Budget
General Plant:			
Finance	60,000	47,585	60,000
Engineering	192,000	143,000	87,000
Operations	892,000	689,227	367,000
Information Technology	50,200	49,862	198,595
Purchasing, Materials, & Compliance	155,000	129,331	157,600
Member Services	15,100	16,540	0
Total General Plant	\$1,364,300.00	\$1,075,545.04	\$870,195.00
Distribution Plant:			
Code 101 & 102 - Member Extensions	1,800,000	2,240,039	2,126,698
Code 602 - Increase Service Capacity	150,000	351,643	178,650
Code 702 - Security and Street Light Installations	90,000	779,010	100,000
Code 1600 - Miscellaneous Projects	150,000	581,327	626,644
Code 0000 - Retirement with Replacement	30,000	0	30,000
Special Equipment - Material:			
A) Code 601 - Meters	15,000	108,016	104,157
B) Code 601 - Transformers	550,000	450,000	566,500
C) Code 603 - Reclosers, Sectionalizers, Controls	200,000	203,535	200,000
D) Code 603 - Gang-Operated Switches	20,000	0	30,000
E) Code 604 - Regulators	190,000	0	462,000
F) Code 605 - Capacitors, Controls	25,000	0	190,000
Contributions	(2,000,000)	(2,672,070)	(2,126,698)
Sub-Total	1,220,000	2,041,500	2,487,951
System Improvements planned for 2026 are as follows:			
Code 606 - Ordinary Replacements - Poles, etc.	600,000	400,000	750,000
Code 607 - Other Replacements	250,000	102,751	250,000
Code 608 - Replace Underground Cable	250,000	199,844	200,000
Code 609 - Avian Protections	2,000	0	2,000
Code 704 - SCADA & Load Management	10,000	0	10,000
Code 705 - Advanced Metering Infrastructure - AMI	5,000	8,193	25,000
Code 707 - Wildfire Mitigation Projects	40,000	0	60,000
Code 1102-Transmisison Pole Replacements	195,052	0	178,500
Code 1103-Reconductor Transmission Line	0	0	0
Site Specific Projects:			
Code 217-B - A-3, Const new 3Ø UG 750 MCM circuit, 2 mi	2,000,000	2,778,939	0
Code 520 - Highline Sub, Install 7.5/10.5 MVA power xfmr (Eng only)	150,000	150,000	0
Code 520 - Highline Sub, Install 7.5/10.5 MVA power xfmr Construction	1,686,657	2,013,719	0
Code 367 - A-6, Replace 0.5 mi 3Ø #6A with 3Ø 477 ACSR	0	0	0
Code 372 - M-3, Replace 4 mi 1Ø #6A with 1Ø 1/0 URD (Eng only)	125,000	0	0
Code 218A - H4 Feeder Exit	300,000	130,000	0
Code 218B - 2.75 Mile OH tie to H-2 alternate feed to 32 rd.	600,000	580,000	20,000
Code 373 Rebuild 1.6 Miles of 1Ø OH line with 3Ø OH 4/0ACSR	0	0	246,513
Code 374 Rebuild 0.75 Miles of 1Ø OH line with 3Ø OH 4/0ACSR	0	0	196,915
Code 376 Brookfield south growth project: Rebuild to 1Ø to 3Ø for future	0	0	58,000
Code 380 Reinsulate 3miles of 12.47kV line to 25 kV	0	0	630,000
Code 382 Replace Steel conductor in Various Locations	0	0	125,000
Code 384 Replace 1 mile of 1Ø UG XLP wire with 1Ø UG 4 ACSR.	0	0	308,171
Code 385 Replace 4 Miles of #8 CWC with 1/0 URD	0	0	150,000
Code 386 Install 500 Feet of 3Ø UG 1/0, as well as one Cabinet and PME	0	0	86,201
Code 389 Relocate 1.37 miles of line 1Ø 4 ACSR	0	0	98,000
Code 521 Loma Sub	0	0	250,000
Total Construction	\$7,433,709.31	\$8,404,946.38	\$6,132,250.76
Total Captial Investment	\$8,798,009.31	\$9,480,491.42	\$7,002,445.76

2025 Summary General Funds

General Funds:

Cash in Bank 01-01-2026	\$ 750,000	
Temporary Cash Investments	<u>2,000,000</u>	
Projected Total General Funds		<u>\$ 2,750,000</u>

Net Cash from Operations:

Net Margins	\$ 2,724,025	
Depreciation & Amortization	3,381,958	
Interest Charged	<u>2,005,877</u>	
Total Cash from Operations		<u>8,111,861</u>

Loan Fund Advances:

NRUCFC		<u>5,000,000</u>
Total Cash Available		<u>\$ 15,861,861</u>

Disposition of Cash:

Debt Service	\$4,621,582	
Distribution Plant	6,132,251	
General Plant	870,195	
Capital Credit Retirements	1,322,599	
Scholarships & Charitable Gifts	<u>174,500</u>	
Total Disposition of Cash		<u>13,121,127</u>

Projected General Funds Balance as of 12-31-2026	<u><u>\$ 2,740,734</u></u>
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